| Scoring | 0 - Unacceptable | Performance was well below NDOT's standards/expectations. Consultant has had an opportunity for corrective action and has not shown progress. |
| :---: | :---: | :---: |
|  | 1 - Needs Improvement | Performance for the rated evaluation criteria did not meet some contractual, technical, or professional requirements. Multiple or significant problems. |
|  | 2 - Meets Expectations | Performance for the rated evaluation criteria met contract requirements. Few, if any, corrective actions were needed. If corrective actions were necessary, the Consultant corrected these quickly and were no longer a concern. |
|  | 3 - Exceeds Expectations | Performance for the rated evaluation criteria exceeded contract requirements to NDOT's benefit. The Consultant may have saved costs, added value, provided high quality deliverables, provided innovative solutions/ efficiencies and gone above and beyond the expectations of the Department, contract and/or evaluator. |


| Areas of Performance | Communication, Cooperation and Project Management | Quality and Technical Performance | Schedule | Scope \& Budget |
| :---: | :---: | :---: | :---: | :---: |
| Relevant Items | - Responsive to requests <br> - Clear communication <br> - Initiated contact <br> - Well prepared <br> - Flexible <br> - Contact throughout life of project <br> - Facilitated project success <br> - Addressed comments in a timely manner | - Accurate information <br> - Demonstrated expertise <br> - Minimal number of review comments <br> - Addressed comments accurately <br> - QA/QC has been completed for deliverables <br> - Exhibited sound professional judgement <br> - Information/documentation matched level of task requested | - Met deadlines <br> - Gave notice and justification if delays were anticipated <br> - Set reasonable deadlines when one was not set by NDOT | - Understood and followed scope <br> - Completed project within original budget <br> - Communicated need for additional hours/budget <br> - Identified work outside scope and budget early <br> - Accurate Invoicing |

The following criteria will be utilized by NDOT staff to assist in determining a score for each Area of Performance:

| Scoring |  | Communication, Cooperation and Project Management | Quality and Technical Performance | Schedule | Scope \& Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | The Consultant: <br> - Did not respond to requests promptly <br> - Exhibited Poor communication <br> - Was not consistently prepared <br> - Was inflexible and unopen to suggestions <br> - Did not resolve issues in a timely manner | The Consultant: <br> - Could not provide support for technical decisions <br> - Had substandard deliverables which required excessive resubmittals <br> - Did not demonstrate adequate QA/QC of deliverables | The Consultant: <br> - Did not adhere to the contracted schedule <br> - Had to be prompted for deliverables | The Consultant: <br> - Did not demonstrate understanding of scope <br> - Level of effort was not as described in the contract <br> - Did not identify out of scope work until after services were provided <br> - Did not identify out of scope work until after budget was exceeded <br> - Consistently submitted inaccurate and incomplete invoices <br> - Exceeded approved budget |
|  | 2 | The Consultant: <br> - Responded to requests promptly <br> - Communicated well <br> - Was consistently prepared <br> - Was flexible and open to suggestions. | - Provided adequate support for technical decisions <br> - Required few resubmittals on deliverables <br> - Demonstrated adequate QA/QC of deliverables | The Consultant: <br> - Adhered to the contracted schedule. <br> - Contacted NDOT's Project Manager If delays were anticipated | The Consultant: <br> - Demonstrated understanding of the scope <br> - Provided level of effort as described in the contract <br> - Identified out of scope work before the services were provided <br> - Identified out of scope work before budget was expired <br> - Consistently submitted accurate and complete invoices <br> - Did not exceed the approved budget |
|  | 3 | Consultant Met Expectations plus: <br> - Was creative in resolving issues <br> - Was efficient in their use of resources <br> - Was innovative in facilitating project success | - Submittals were of exceptional quality. | Consultant Met Expectations plus: <br> - Took a proactive approach to keep the project on schedule <br> - Anticipated and communicated difficulties that affected the schedule <br> - Took initiative to resolve the issues that affected the schedule | Consultant Met Expectations plus: <br> - Added value/efficiency to the project by applying innovative \&creative solutions while meeting the approved budget |

